

Project 4

Developing Our People and Communities Project

This project seeks to invest in the social and economic infrastructure that is vital to the area's growth, prosperity and success through stimulating and facilitating people, communities and organisations to creating long term sustainability. To do this, we will make a case for a new eco-skills demand-pull system for Scunthorpe arguing that greater local influence over skills would result in better outcomes for individuals, communities and businesses.



The project will make significant contributions to people having better chances in life, with better access to training and employability by:

1. Providing individual pathways to labour market participation
2. Creating opportunities for graduates and SMEs
3. Improving the integration of marginalised communities
4. Combating discrimination
5. Improving low level skills, Community and social capacity building, peer support programmes.
6. Developing a purpose-built training facility for health and social care, known as “Clinical Health Simulation Centre”

Project Rationale

Scunthorpe’s economic landscape is continuing to evolve with emerging new and diversification of existing sectors, this has brought with it a need for a wider skills base and greater community empowerment. The development of the skills base will have a critical role to play in future prosperity whether that be for individual, the employer or the wider community. It is the intention of NLC to have a sustainable world-class lifelong integration of skills and development system that everyone can access that ensures the communities reach their full potential.

It is the Council’s intention to provide local communities with a clear progression route and techniques to enhance skills, resilience, inclusivity and belonging through greater linkages between skills levels and local labour market demand.

Therefore, one key aim of the project is to work with, listen to, include and build/ increase the involvement of local residents, businesses and HE/FE establishments in a wide range of community engagement and skills development to address existing and ongoing issues relating to a declining socio-economic situation. The project will also link to and promote the national initiative of lifelong learning/skills building and provide opportunities for participants to progress towards both accredited and informal learning provision. Project activities will provide a range of supported/

flexible learning, observation, development, taster and participation experiences which will work to provide a platform for the acquisition of greater academic and vocational skills leading to employment/progression.

The project will also address the issues employers in the health and social care sectors in the Humber, Coast and Vale are unable to permanently recruit all the staff they require to deliver services, resulting in heavy and increasing reliance on temporary staffing.

Apprenticeships need to be the cornerstone of vocational education and provide a route into work for hundreds of thousands of people in the UK every year. They matter particularly to manufacturing employers, given the hands-on, workplacebased experience they provide, we will work with local businesses to ensure that the levy paid in Scunthorpe is used in Scunthorpe.

Lifelong learning is vital to provide Scunthorpe’s workforce with the skills to move into new roles. Training schemes aimed at up-skilling workers to meet the emerging requirements of employers, especially in the manufacturing sector are required. There should also be a new focus on Further Education to ensure that all communities have access to college courses providing vocational training, meeting the needs of the labour market now and in the future.



Alignment to Strategic Objectives

1. Strategic Objective 2 & 3



Links to Towns Fund objectives

- Urban regeneration, planning and land use
- Skills and Enterprise



Timescales for Delivery

1. 2021/2022 Clinical Health Simulation Centre
2. Skills and community development 2021-2026



Governance structure and delivery partners

- NLC responsible for overarching programme governance.
- The council will be engaging with service providers on the delivery of the programme. The service scope will be a mix of direct Council run services and services procured using specialist delivery partners. The arrangements will be confirmed at the business case stage.



Major Interdependencies

- Government skills and employment incentives.
- Get Britain Building.
- Greater Lincolnshire Devolution Deal.



Project level stakeholder engagement

In developing this project, the following stakeholders were engaged:

- Northern Lincolnshire and Goole NHS Trust.
- North Lincolnshire CCG.
- DWP.
- DN Colleges.
- University of Lincoln.
- Hull University.
- 200 local companies.



Outputs

1. Community enablement toolbox
2. 639m² of specialist skills space refurbished to health standard
3. Specialist equipment for training
- 4.1 Fully equipped simulated Health Care facility (Home)
- 5.1 Fully equipped simulated Health Care facility (Clinical)
- 6.12 Learning spaces equipped with interactive white boards
- 7.1 Bioscience Laboratory
8. Join up public services, as devolution enables the better local integration of skills with other public services such as DWP and health. (Cradle to Grave IAG)



Outcomes

- Perceptions of the place by residents/visitors
 - Mitigated economic impact of COVID-19 by the provision of reskilling workforce in more resilient jobs
 - Increased economic growth, by linking skills with the labour market needs of local communities and economies.
 - Increased graduates into SMEs
 - Boost productivity through improving skills levels.
 - Enable employer engagement, with devolution offering the chance for the system to become more responsive to local economic needs. (demand pull not push)
 - The opportunity for innovation, as devolved systems offer greater scope for local areas to innovate and experiment.
- Number of new learners assisted
 - Number of Apprenticeships
 - Number of Graduates into SMEs
 - Reduction in unemployment levels
 - Increased % of learners gaining relevant experience/being 'job ready'
 - Increased numbers of population qualified to Level 4 and above, higher level apprenticeships to meet employer and individuals needs
 - Training levels increased for Health and Social care employers across the private and public sectors
 - Adults 19+ including the unemployed to retrain/upskill and retain in local economy





SCUNTHORPE
GENERAL
HOSPITAL

Project 5

Integrated health, innovation and emergency services hub

Supported by our partners STP - HCV, CCG, NLAG and NLC, this project will deliver 20 acres of land and the conditions for the creation of an integrated health, innovation and emergency services hub for Scunthorpe, including blue light centre, innovation and development centre and business park for supply chain, in an edge of Town Centre location.



SCUNTHORPE
GENERAL
HOSPITAL

Our final phase in the project will see the development of new hospital for Scunthorpe, this will take longer than the programme of Towns Fund but the land acquisition and phases 1,2 and 3 will enable this development.

Through the creation of the centre of excellence we will release 6 acres for older peoples housing.

Our current health and emergency offer has not had the opportunity to take the lead in working towards governments carbon neutral. This project will be developed with the ambition of ‘clean and green’, utilising the opportunities that the growing ‘green’ industry will enable.

The ambition of the project is to create a carbon neutral site – the first in England, using both heat and chilled green wire capacity.

Project Rationale

The current Acute Hospital offer is outdated and not fit for a 21st century health offer, many parts of the site dilapidated, not suitable of clinical use and in need of substantial capital investment.

Our blue light services are spread across three sites in the town centre preventing the opportunities that integration on one site affords in creating opportunities for innovation, integration, transformation and ultimately total transformation – this will form the first phase of the project.

The trust also has an issue attracting both Doctors and Nursing staff to Scunthorpe due to the lack of quality accommodation and ancillary services creating new accommodation is a must if Scunthorpe is to attract the best in the UK, this will be the second phase of the project.

Development of health sector is key in North Lincolnshire not just as provider, we already have a strong links to the health care sector with the provision of over 70% of all paper products used in the NHS developed and manufactured in Scunthorpe, we want to build this sector through the development of R&D working our universities of Lincoln and Hull, this will support our ambitions for higher level jobs and this will be the third phase of our project.





Alignment to Strategic Objectives

- Strategic Objective 4, 5 & 6



Governance structure and delivery partners

NLC responsible for overarching programme governance.



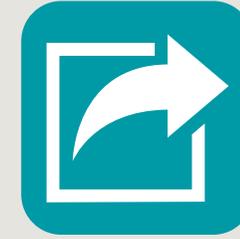
Links to Towns Fund objectives

- Urban regeneration, planning and land use
- Connectivity
- Skills and Enterprise



Timescales for Delivery

- Construction phase: 2022-2024
- Operational from: 2025



Outputs

- 20 acres of land brought back into mixed use.
- Development of commercial land.
- Creation of quality accommodation.
- Integrated Blue Light Services.
- Development of R&D presence for Healthcare in North Lincolnshire.
- 2 acres of brownfield land brought back into use for Housing.



Major Interdependencies

- Purchase of Land.
- Funding from HM Government.
- One Public Estate.



Project level stakeholder engagement

- In developing this project, the following stakeholders were engaged:
- Humber Coast and Vale.
 - Northern Lincolnshire and Goole NHS Trust.
 - North Lincolnshire CCG.



Outcomes

- Creation of new jobs.
- Improved healthcare provision.
- Transformation of Blue Light Services.



Project 6

Creating 21st Century Digital Connectivity

In North Lincolnshire, 94% of the area has access to Superfast Broadband however, less than 2% has access to Ultrafast Full Fibre to the Premise (FTTP) Broadband. This project specifically aims to increase this percentage by provision of the infrastructure, to enable more North Lincolnshire business and residents gain access to Ultrafast FTTP Broadband.



The Ultrafast FTTP network will be delivered in the heart of Scunthorpe Town Centre and will have speeds of up to 1000Mbps. The network will be installed in the map provided below and will include a 100m buffer zone surrounding the cable. This route includes many businesses in the core professional services area of Scunthorpe Town Centre as well as several key manufacturing businesses located at Foxhills Industrial Estate.

The intervention area was identified by a local board and is an area with high levels of deprivation. This first phase of the network will enable Scunthorpe to achieve its ambition of the masterplan and will support the future growth of the Town Centre. Future phases of expanding the network will continue to be explored.

Project Rationale

This intervention will reduce barriers to deployment of gigabit-capable connectivity whilst enabling 5G and fibre connectivity to support local businesses to compete globally.

In 2018, the Place Marketing Board raised that poor broadband was impacting upon productivity and was preventing businesses making future investment. This need has continued to strengthen at pace.

In 2020, over 1300 residents and local businesses have registered an interest in receiving Ultrafast Fibre to the Premise Broadband in a survey conducted in 2020 by North Lincolnshire Council.

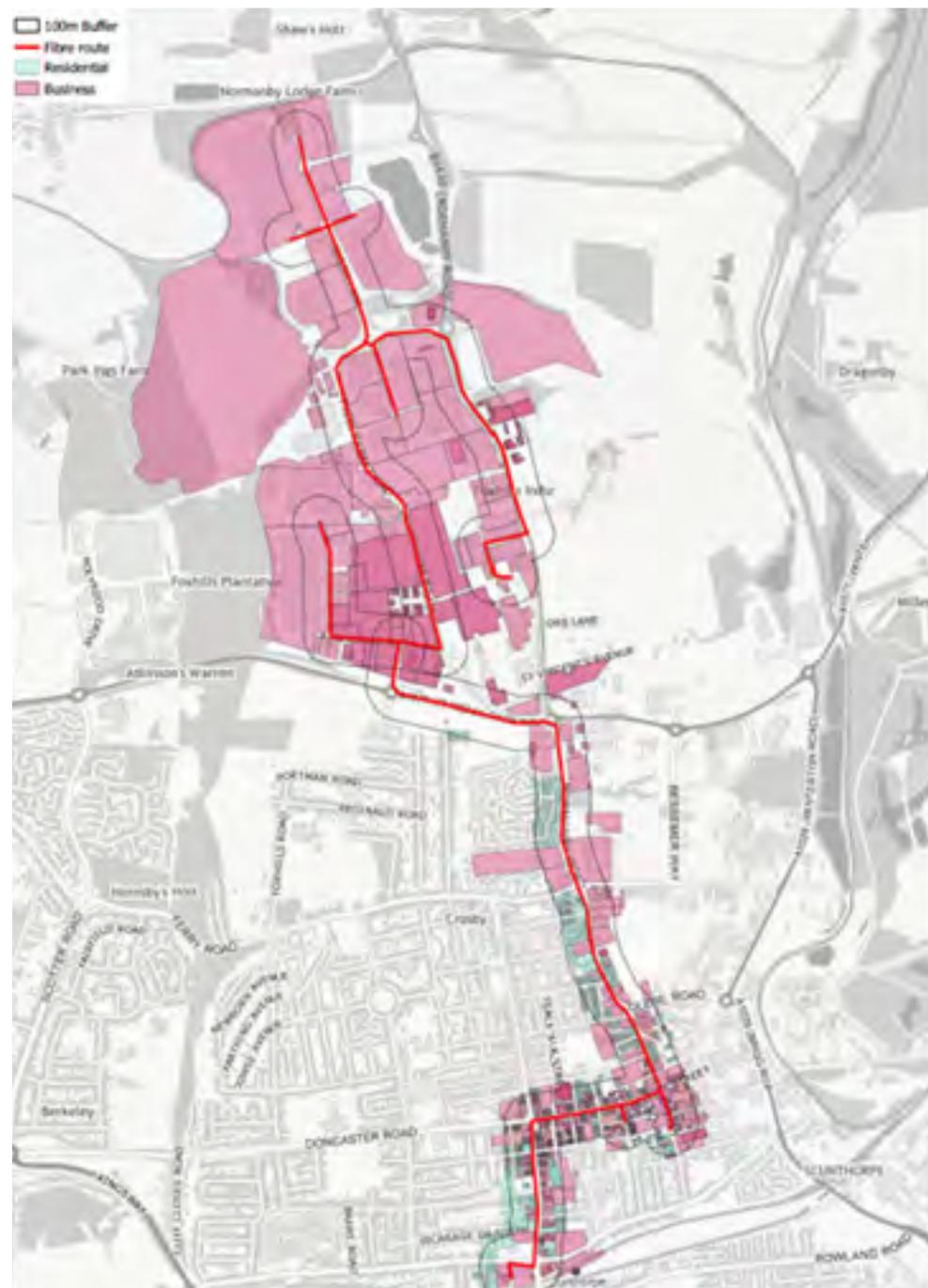
Covid-19 has exacerbated network demands with many businesses experiencing increased connectivity issues.

High speed digital connectivity is fundamental in North Lincolnshire achieving its Economic Growth Plan. It supports:

- An increase in productivity from existing businesses.
- The growth of the manufacturing and engineering supply chain hubs.
- The diversification of workforce into creative and digital sectors.
- Town centre revival through increased digital engagement.
- An enhanced visitor economy.

Successful and widescale deployment of Ultrafast Full Fibre to the Premise infrastructure is seen as a vital foundation for the future prosperity of the town.

It sits at the heart of much wider digital advances, powering smart cities of the future and driving smart IoT technologies in healthcare and manufacturing.





Alignment to Strategic Objectives

- Strategic Objective 1, 2 & 5



Links to Towns Fund objectives

- Connectivity



Timescales for Delivery

20/21 - 12-week programme to install the digital network



Governance structure and delivery partners

NLC responsible for overarching programme governance.

Key delivery partners include:

- Telecoms Provider
- Wholesale Connectivity Specialists
- North Lincolnshire Council ICT
- BDUK

All state aid implications are currently under consideration.



Major Interdependencies

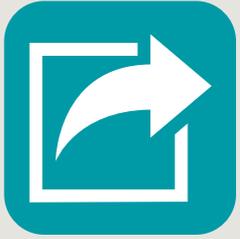
Continued support from Government to accelerate FFTP roll out.



Project level stakeholder engagement

In developing this project, the following stakeholders were engaged:

- A region wide survey collating over 1300 responses registering an interest in receiving ultra-fast fibre to the premise.
- Place Marketing Board.
- Towns Fund Board.



Outputs

- Infrastructure to support 5G coverage.
- Infrastructure to support Full Fibre to the Premise connectivity.
- Supporting business productivity and growth.



Outcomes

- Increased 5G coverage.
- Increased broadband speeds up to 1000Mbps.
- Improved internet access and usage by businesses.





Project 7

Transforming the Scunthorpe Housing Market

Working in partnership with Homes England, Housing Development Partners, Registered Landlords and the private sector we will create a programme of housing delivery through a revolving funding Scunthorpe by re-purposing existing land, the acquisition of key sites and the utilisation of sites released through the Towns Fund Programme Projects due to sites having high cost remediation, site preparation vs low values.



Sites targeted as part of this programme include:

- South Leys School – 170 new dwellings
- Scunthorpe Bus Station – 100 new dwellings
- Ashby Market – 40 new dwellings
- Sandfield House – 30 new dwellings
- Land at Doncaster Road – 40 new dwellings
- Bridge House Hotel – 20 new dwellings
- Other sites – 100 new dwellings

Project Rationale

The delivery of new homes is a key national issue. In recent years, the Government has implemented several measures and reforms to the planning system intended to deliver more housing, improve housing affordability and remove barriers to development. Local planning authorities (LPAs) are challenged to be more proactive in increasing the speed, quality and quantity of housing supply to meet the identified housing needs of their local area. Stimulating and supporting home building is particularly important considering the Covid-19 crisis which has had a negative impact on development activity.

NLC is committed to creating the best place for our residents and businesses by being the best council we can be. We want the area and its communities to be safe, well, prosperous and connected. The council is bringing forward transformational growth and working hard to bring forward a new local plan that can guide development up to 2038. The Submission Local Plan documents is expected to be out for public consultation Autumn/Winter 2020 and provides the framework for housing delivery over the next 17 years.

Whilst the Council has identified sites and planned for growth, actual delivery rates over the past 10 have not matched those set out in planning policy. This can be attributed to the high cost of remediation and abnormal versus low land values.

The introduction of the standard method had significantly reduced the local housing needs target that is set out in current policy from 754 dwellings per annum to 419 dwellings per annum on 1 April 2019.





Alignment to Strategic Objectives

- Strategic Objective 4 & 5



Governance structure and delivery partners

NLC responsible for overarching programme governance. The monies will be released strictly under the purview of developing identified sites.



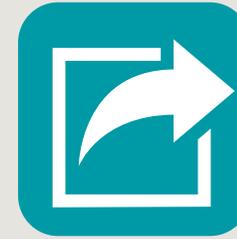
Links to Towns Fund objectives

- Urban regeneration, planning and land use



Timescales for Delivery

- Construction phase: 2021-2026 and beyond.
- Operational from: 2024.



Outputs

- Acquisition of key sites.
- Delivery of 500 new dwellings.



Major Interdependencies

- Centre for Excellence and Innovation for Health and Emergency Services.
- Ability to acquire key sites.



Project level stakeholder engagement

- In developing this project, the following stakeholders were engaged:
- Homes England.
 - Private Sector.
 - RL



Outcomes

- Improved quality and quantity of housing available.
- Redundant brownfield sites brought back into use.



Project risks and support requirements

The table below details further support requirements for each intervention from central government, as well as the main identified risks that could affect the delivery and success of projects.

Project	Asks	Risks
Advanced Manufacturing Park	<ul style="list-style-type: none"> Strategic discussions with Homes England to ensure the availability of the land for development. Strategic discussion with UKDIT, BIES to ensure that the site is brought forward to potential investors. Facilitate Innovate UK to ensure strategic links and access to appropriate Catapult Centres 	<ul style="list-style-type: none"> Lack of progression by Homes England in making the site available for development. Lack of inward investment opportunities in Advanced Manufacturing. Failure to bring forward Solar 21 Development
Enabling a future for Clean Growth in Scunthorpe	<ul style="list-style-type: none"> Strategic Support from BEIS Clean Growth Team to enable this project to progress. Enabling approach from Secretary of State in determining DCO applications in a timely manner. 	<ul style="list-style-type: none"> DCO Application not approved in a timely manner. State Aid
Developing Scunthorpe's New Cultural, Arts and Heritage Offer	<ul style="list-style-type: none"> A discussion on capital and revenue support to protect our built heritage across Scunthorpe, especially our Grade I listed building, with the scope to use the ACE's Cultural Investment Fund more strategically. Access to ACE strategic funding to develop our approach to cultural capacity building to support opportunities for all in the arts, heritage and cultural sector in the Scunthorpe. 	<ul style="list-style-type: none"> Match Funding is not secured
Developing Our People and Communities Project	<ul style="list-style-type: none"> Proactive dialogue with the Department for Education on greater flexibility to enable skills providers to deliver a greater range of skills for employability programmes. 	<ul style="list-style-type: none"> Unable to secure suitable provider to deliver skills programme
Integrated Health, Innovation and Emergency Services Hub	<ul style="list-style-type: none"> Continued support for the Humber Coast and Vale Health and Care Partnership working with the NHS England/Improvement (NHSE/I) Regional Team and the Strategic Estates Team to secure national support for the development of new hospital facilities in Scunthorpe capital cost £350-£400m. Strategic discussion with GL One Public Estate Boards and with Cabinet Office representatives to support the transformation of blue light services and NHS staff accommodation in Scunthorpe. 	<ul style="list-style-type: none"> Capital for development of new hospital not made available
Creating 21st century digital connectivity	<ul style="list-style-type: none"> Continued support from Government to accelerate FFTP roll out 	<ul style="list-style-type: none"> Market does not continue to develop. State Aid.
Transforming the Scunthorpe Housing Market	<ul style="list-style-type: none"> Strategic discussions with Homes England to access additional funding streams to support complex sites to be unlocked that support enabling works across NL. Better alignment between housing, health and social services to ensure we can determine optimum solutions to support our older and other vulnerable residents. Access to investment programmes to support the development of the Scunthorpe Transport Hub and Active travel routes. 	<ul style="list-style-type: none"> Developer and housing market failure. Sites are not vacated as other projects are not progressed or delayed.